

Key Messages & Financial Highlights

- Good profit delivery ... improved Q3 momentum
- Positive underlying construction demand ...
 Europe & North America
- Disciplined capital management ...
 ... €2bn divestments; €0.7bn bolt-on acquisitions
 ... ongoing share buyback; €750m returned YTD
- FY EBITDA to be in excess of €4.15bn





Market Backdrop – Europe & North America

- Positive construction activity across main markets
- UK impacted by political uncertainty
- Good momentum in Infrastructure activity ... solid underlying demand in Res & Non-Res markets
- Favourable pricing environment ... focus on commercial management & cost recovery





Americas Materials – Trading Performance

- Positive US infrastructure backdrop
 ... State & Federal funding underpinned
- Q3 volume recovery following weather-impacted Q2
- Good operating leverage ...
 ... commercial discipline & cost control
 ... performance improvement initiatives
- Ash Grove progressing well
 ... synergies ahead of original expectations

LFL % Change YoY

	H1	9M
Sales	+2%	+4%
EBITDA	+3%	+9%



Europe Materials – Trading Performance

- Q3 trading ... continuation of H1 trends
- Main markets performing well ... strong growth in EE ... UK remains challenging
- 9M cement volumes ahead ... momentum maintained
- Progress on pricing ... supporting cost recovery

LFL % Change YoY

	H1	9M
Sales	+6%	+6%
EBITDA	+2%	+2%



Building Products – Trading Performance

- Continuation of positive H1 momentum
- Good progress in Europe & North America ...
 solid demand & price improvements across all markets
- Margin expansion ...
 - ... cost action & performance improvement
 - ... portfolio management

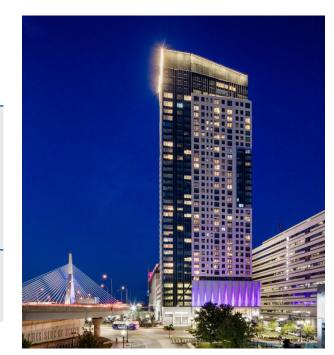
LFL % Change YoY

	H1	9M
Sales	+3%	+3%
EBITDA	+8%	+7%



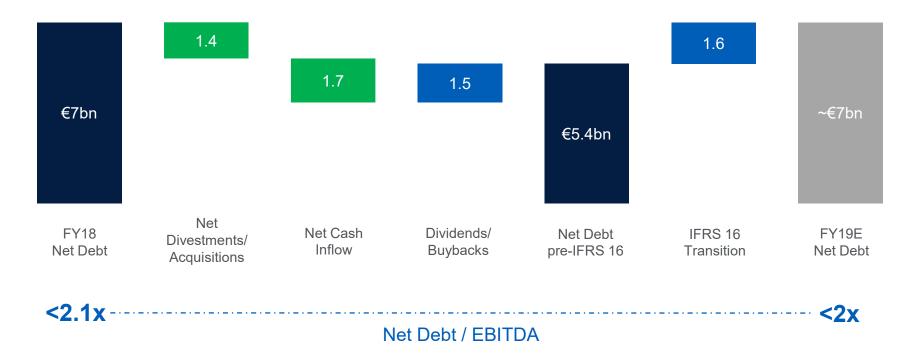
FY 2019 EBITDA Expectations

LFL % Chg	Americas Materials	Europe Materials	Building Products	Group
H1	+3%	+2%	+8%	+5%
9M	+9%	+2%	+7%	+7%
FY 2019E	continuation of 9M trends			in excess of €4.15bn





FY 2019 Balance Sheet ... Key Components





Key Takeaways

FY EBITDA to be in excess of €4.15bn

Profit improvement programme progressing well

Efficient capital allocation ... improving returns & cash

2020 outlook positive underlying demand environment to continue







Appendices

Cement Volumes & Pricing

9M YoY % Change	Volumes	Price (LC)
Finland	-	=
France	+	+
Germany	-	+
Hungary		++
Ireland	++	+
Poland	++	++
Romania	+	++
Serbia	++	+

9M YoY % Change	Volumes	Price (LC)	
Slovakia	++	++	
Spain	=	++	
Switzerland	-	+	
Ukraine	+	++	
United Kingdom	=	+	
North America ¹	=	+	
Philippines	-	++	
Brazil	++	+	

Legend			
>5%	++		
2% to 5%	+		
-1% to +1%	=		
-5% to -2%	-		
<-5%			



¹ Proforma basis to account for partial year ownership of US cement acquisitions in 2018.

Americas Materials Volumes & Prices

_	Total		Heritage			
9M YoY % Change	Volumes	Price	Volumes	Price		
Aggregates	+6%	+5%	+1%	+5%		
Asphalt	Flat	+6%	Flat	+6%		
RMC	+12%	+4%	+2%	+4%		



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